

**GOVERNMENT OF THE DISTRICT OF COLUMBIA**  
**Office of the Chief Financial Officer**



**Natwar M. Gandhi**  
Chief Financial Officer

February 27, 2003

The Honorable Linda W. Cropp  
Chairman  
Council of the District of Columbia  
The John A. Wilson Building  
1350 Pennsylvania Avenue, N.W., Suite 504  
Washington, DC 20002

Dear Chairman Cropp:

Attached is a report that provides detailed information on the allocation of the \$323 million gap-closing options as requested by the Council budget staff. The purpose of these documents is not to reproduce the full budget proposal submitted to Congress in June, but to provide summary information on how each agency contributed to closing the budget deficit projected in August. The congressional budget submission still provides full detail on the District's operating budget and financial plan. Since the \$323 million gap-closing plan was a major revision to the congressional submission, I believe it is important to have a record of the actions taken to balance the budget. This document serves that purpose.

As we continue in FY 2003, my staff will keep a watchful eye to maintain a balanced budget. Although this is a time of great fiscal stress for nearly all local and state jurisdictions, I am confident that with continued collaboration among the Council, the executive branch and my office, the District will continue to effectively manage its financial resources to deliver critical services to District citizens and businesses.

I look forward to continuing our collaborative efforts in maintaining the District's fiscal viability stability.

Sincerely,



Natwar M. Gandhi  
Chief Financial Officer

cc: Anthony A Williams, Mayor of the District of Columbia  
Kevlin A. Robinson, Chief of Staff, EOM  
Members of the District of Columbia Council  
John A. Koskinen, City Administrator  
Margret Nedelkoff Kellems, Deputy Mayor for Public Safety  
Carolyn N. Graham, Deputy Mayor for Children, Youth, Families and Elders  
Eric W. Price, Deputy Mayor for Economic Development  
Herbert J. Tillery, Deputy Mayor for Operations  
Lucille Dickinson, Chief of Staff, OCFO  
Bert Molina, Deputy CFO for Budget and Planning